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February 20, 2018

The Honorable Ryan Zinke United States Department of Interior 1849 C Street, N.W. Washington DC 20240

Dear Secretary Zinke,

This is truly a pivotal time in the history of our nation, and The Heritage Foundation is joining forces with all who share our commitment to building an America where freedom, opportunity, prosperity, and civil society flourish.

A key part of our effort is the Annual Leadership Conference, a multi-day event that brings together Heritage leaders, scholars, and supporters from across America to celebrate and advance conservative solutions. Over the years, the Conference has featured conservative leaders, elected officials, commentators and media personalities including Rick Perry, Ben Carson, Phil Bryant, Lou Holtz, Ron DeSantis, Ted Cruz, Marco Rubio, Carly Fiorina, Mark Levin, Glenn Beck, Hugh Hewitt, Dennis Prager, among others.

This year's Conference is especially meaningful for us as we celebrate Heritage's 45<sup>th</sup> Anniversary, and I would like to invite you to share your vision with our attendees. We would gain so much from hearing you speak, so I hope you can join us at this Conference.

The 2018 Annual Leadership Conference is taking place April 26 – 28, 2018 in Palm Beach, Florida. We would be more than happy to accommodate your schedule and to assist with all arrangements. Lauren Kuhn, our senior event planner, is standing by to assist in any way needed and can be reached at (202) 271-6413 or lauren.kuhn@heritage.org. And, of course, if you have any questions please don't hesitate to contact me!

Thank you for all you do, Mr. Zinke. We would be humbled by the opportunity to host you.

Sincerely,

Kay Coles James

President